



Charles D. Baker, Governor
Karyn E. Polito, Lieutenant Governor
Stephanie Pollack, MassDOT Secretary & CEO
Luis Manuel Ramirez, General Manager & CEO



**Fiscal and Management Control Board
Transportation Board Room
10 Park Plaza
February 12, 2018
12:00 p.m.
*MEETING MINUTES***

Present: Director Joseph Aiello, Director Steven Poftak, Director Brian Lang, Director Brian Shortsleeve and Director Monica Tibbits-Nutt

Quorum Present: Yes

MassDOT Board Members (Joint Meeting):

Secretary Stephanie Pollack, Director Robert Moylan, Director Dean Mazzearella, Director Joseph Sullivan, Director Betsy Taylor, Director Ruth Bonsignore and Director Tim King.

Also Present: Luis Ramirez, Mike Abramo, Marie Breen, Owen Kane, Nathan Peyton, Mike Verseckes, Jim Eng, Jeffrey Gonneville, Laurel Paget-Seekins, David Block Schachter, Paul Brandley, David Abdoo, Beth Larkin, Joanna Aalto, Michelle Ho

PROCEEDINGS:

At the call of Fiscal and Management Control Board (FMCB) Chair Joseph Aiello, a meeting of the Fiscal and Management Control Board was called to order at 1:27 p.m. at the State Transportation Building, Transportation Board Room, 10 Park Plaza, Boston, Massachusetts to join the MassDOT Board of Directors meeting for joint board presentations.

Chair Pollack asked Chair Aiello to give the report of the FMCB, Agenda Item 9. Chair Aiello updated the MassDOT Board on matters discussed at the last three FMCB meetings including: an agreement reached with Local 264 to reduce future bus maintenance costs while improving productivity and retaining the Local 264 workforce; commencement of a series of budget discussions, both operating and capital, for the FY19 Budget and the upcoming Capital Investment Program; updates on the student and youth pass programs and the corporate pass program; commuter rail performance; Positive Train Control (PTC) update; Focus 40 update; approval of a contract for on-call commuter rail construction services for right-of-way improvements; the Governor's FY19 (House 2) impacts and discussion amongst the Board Members on ways to structure future FMCB meetings.

Next, Chair Pollack called upon Deputy CFO Michelle Ho to present Agenda Item 10, the MassDOT Capital Spending Q2 Update. Ms. Ho noted that the MassDOT FY18-FY22 Capital Investment Plan forecasts \$9.5B in capital spending over the next five years and provided a summary overview, as set forth in the attached document labeled "FY18 Q2 MassDOT Capital Spending Update, February 6, 2018." Discussion ensued

MBTA Capital Director Joanna Aalto continued with the MBTA's major capital program goals for FY18 and noted the FY18 total capital was \$942M programmed in the CIP. Ms. Aalto discussed the top 20 capital projects and FY18

State of Good Repair (SGR) construction contracts and provided the Board with an E-Building update with a high level project roadmap for accelerated implementation, as set forth in the document labeled “FY18 Q2 MBTA Capital Program Update, February 12, 2018.” Discussion ensued.

Next, Chair Pollack asked Andrea D’Amato, Assistant Secretary for Operational Excellence to present Agenda Item 11, a discussion of Construction Season Mitigation and Communications. Ms. D’Amato noted that over 1,000 public and private projects were planned and/or programmed for construction in Massachusetts with an initial focus on 2018-2022. She said the goal was to minimize impacts to communities and the traveling public with effective construction coordination, clear communication, and detailed outreach and mitigation planning. Ms. D’Amato discussed stakeholder outreach and engagement and next steps, as set forth in the attached document labeled “Construction Coordination & Management Planning MassDOT-Highway/MBTA, February 12, 2018.” Discussion ensued.

Next, Chair Pollack called upon Jim Eng, South Coast Rail Project Director to present Agenda Item 12, an update on the South Coast Rail (SCR). Mr. Eng detailed the phased approach and said MassDOT was proposing to provide commuter rail service to the region by 2022 with a one-seat ride from New Bedford and Fall River to Boston. The cost of the Stoughton Full Build had increased to \$3.2 B while the design and construction timeline lengthened.

Mr. Eng continued with the benefits of Phase 1 construction and discussed how often the trains would operate, ridership projections and details, how MassDOT would mitigate environmental impacts, and how MassDOT would help communities plan program costs and schedule, as set forth in the attached presentation labeled “Capital Programming Committee - South Coast Rail Phase 1 Service, February 12, 2018.” Discussion ensued.

The final Joint Board Item was Agenda Item 13, the HR Strategic Plan Update. This document was not presented but was included in the board packages and is attached and labeled “MassDOT-MBTA Human Resources Strategic Plan Updates, February 12, 2018.”

On motion duly made and seconded, it was;

VOTED: to adjourn the MassDOT Board of Directors at 2:35 p.m.

Chair Aiello opened the public comment period on items appearing on the FMCB agenda, there were two speakers: Louise Baxter from the TRU commented on ridership and Carl Seglem commented on the FMCB public meeting schedule.

Chair Aiello called upon General Manager Luis Ramirez to present Agenda Item 14, the Report from the General Manager. Mr. Ramirez began by providing the Board with capital updates on Wollaston Station and elevator improvements at Harvard and Central Square stations. Mr. Ramirez continued with a discussion on the FY18 total capital spending and maintaining fiscal discipline, as set forth in the

attached document labeled “General Manager’s Remarks, February 12, 2018.” Discussion ensued.

Next, Vice Chair Poftak called upon Nathan Peyton, MassDOT’s Deputy Chief of Staff to present Agenda Item 15, the FMCB Public Schedule. Mr. Peyton reviewed upcoming agenda items with the Board, as set forth in the attached document labeled, “FMCB Public Schedule, February 12, 2018.” Discussion ensued.

Next, Chair Aiello called upon Chief Administrator Mike Abramo to present Agenda 16, the FY19 Budget Challenges. Mr. Abramo outlined the FY19 budget timeline and provided a status of FY18 Budget.

Acting Chief Financial Officer and Treasurer Paul Brandley continued with an overview of FY19 revenue and material FY19 factors increasing the deficit, as set forth in the attached document labeled “Fiscal 2019 Operating Budget Challenges, February 12, 2018.” Discussion ensued.

Chair Aiello noted that Agenda Item 17 included three contracts for discussion and possible action and that the first consultant contract amendment for Green Line Accessibility PMCM Services was deferred to a future meeting.

The Chair called upon Beth Larkin, Assistant General Manager for Capital Delivery to present Agenda Item 17, the remaining two consultant contract amendments.

Ms. Larkin provided an overview of the need of the Consultant Contact Amendment for Cabot Carhouse which would allow for the completion and design and advertisement for construction of the Cabot Yard and Carhouse Improvements Project, as set forth in the attached document labeled “MBTA Contract R44PS04: Red Line Cabot Carhouse Improvements, Amendment No. 1, February 12, 2018.” Discussion ensued.

On motion duly made and seconded, it was;

VOTED:

That the General Manager, or his designee, is hereby authorized to execute in the name of and on behalf of the Massachusetts Bay Transportation Authority (the “MBTA”), and in a form approved by the General Counsel, Amendment No. 1 to MBTA Contract No. R44PS04: Design and Engineering Services for the Red Line Cabot Carhouse Improvements 30 – 100% Design and PS&E for the Red Line/Orange Line Infrastructure Improvement Program (RL/OL Program) with Jacobs Engineering, Inc. for an amount not to exceed \$1,396,627.

Ms. Larkin continued with the second proposed Consultant Contact Amendment for the Red/Orange Line PMCM Services. Ms. Larkin provided an overview of the need of the amendment which would allow for the continuation of Program Management/Construction Management (PM/CM) services provided by

Patrick Engineering and Mott MacDonald, LLC JV (PHM) for the Red Line/Orange Line Infrastructure Improvements and Signal Upgrade Programs, as set forth in the attached document labeled “MBTA Contract R19PS03, PM/CM Services: Amendment No. 6, February 12, 2018”. Discussion ensued.

On motion duly made and seconded, it was;

VOTED:

That the General Manager, or his designee, is hereby authorized to award and execute in the name of and on behalf of the Massachusetts Bay Transportation Authority (the “MBTA”), and in a form approved by the General Counsel, Amendment No. 6 to MBTA Contract No. R19PS03: Program Management/Construction Management (PMCM) Services for the Red Line/Orange Line Infrastructure Improvements with Patrick Engineering/Mott MacDonald, LLC – Joint Venture for a sum not to exceed \$19,387,980.

(Chair Aiello abstained from this vote)

Agenda Item 18, the Red/Orange Line Program Update and Agenda Item 19, the CIP Update: Sources were both written submittals included in the board packages, and attached and labeled “Red Line/Orange Line Improvement Program Update, February 12, 2018” and “MassDOT/MBTA 2019-2013 Capital Investment Plan (CIP) Draft Sources, February 12, 2018.”

On motion duly made and seconded, it was;

VOTED: to adjourn at 3:45 p.m.

Documents relied upon for this meeting:

FY18 Q2 MassDOT Capital Spending Update, February 6, 2018
FY18 Q2 MBTA Capital Program Update, February 12, 2018
Construction Coordination & Management Planning MassDOT-Highway/MBTA, February 12, 2018
Capital Programming Committee - South Coast Rail Phase 1 Service, February 12, 2018
MassDOT-MBTA Human Resources Strategic Plan Updates, February 12, 2018
General Manager's Remarks, February 12, 2018
FMCB Public Schedule, February 12, 2018
Fiscal 2019 Operating Budget Challenges, February 12, 2018, February 12, 2018
MBTA Contract R44PS04: Red Line Cabot Carhouse Improvements, Amendment No. 1, February 12, 2018
MBTA Contract R19PS03, PM/CM Services: Amendment No. 6, February 12, 2018
Red Line/Orange Line Improvement Program Update, February 12, 2018
MassDOT/MBTA 2019-2013 Capital Investment Plan (CIP) Draft Sources, February 12, 2018